

Scrutiny Annual Report 2021-2022



Good governance and scrutiny is at the heart of what we do.

It is about how the council ensures that it is doing things right, in the right way, for the right people, in a timely, inclusive, open, honest and accountable way.

Budget and Corporate Scrutiny Management Board

One Council One Team - a modern council, one where our organisational structure, business systems, process and people and cultural working practices are fully aligned to deliver our strategic outcomes.



Children's Services and Education Scrutiny Board



Best start in life for children and young people

Health and Adult Social Care Scrutiny Board



People live well and age well

Economy Skills Transport and Environment Scrutiny Board



A Strong Inclusive Economy and a connected and accessible Sandwell







Safer Neighbourhoods and Active Communities Scrutiny Board



Strong Resilient Communities and Quality homes in thriving neighbourhoods



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Councillor Luke Giles –
Chair of Budget and Corporate Scrutiny Management Board



Councillor Elaine Giles
Chair of Health and Adult Social Care Scrutiny Board



Councillor Paul Moore
Chair of Economy, Skills, Transport and Environment Scrutiny Board



Councillor Ann Shackleton
Chair of Children's Services and Education Scrutiny Board



Councillor Thabiso Mabena
Chair of Safer Neighbourhoods and Active Communities Scrutiny Board



Foreword by Chair of the Scrutiny Management Board

I am pleased to present this report describing the work of Scrutiny during the 2021 – 2022 municipal year.

Over the past year, scrutiny has continued on its improvement journey and all boards have welcomed the opportunity to work closely with the Cabinet and the newly appointed chief officers as they lead the Council.

The return to face to face meetings in May 2021 brought some challenges with attendance but boards have continued to provide valuable and effective oversight for the Council, whilst providing input into policy development and service delivery, without need for any call-in of Cabinet decisions.

The boards have sought to focus on the critical issues for the Council and provide constructive input in finding ways to improve outcomes for residents.

I thank all Chairs and Vice Chairs for their help and support and working together on cross cutting issues and providing constructive challenge to the Cabinet, directors and partners.

I would also like to thank the wide range of officers who support all the boards and thank those external to the Council who gave up their time to attend meetings and who have contributed to the work of overview and scrutiny.

Cllr Luke Giles

Chair of Budget and Corporate Scrutiny Management Board (2021-22)



Introduction

This annual report gives you an insight into the work of the Council's five Scrutiny Boards and in depth working groups over 2021-22 municipal year.

Our 2021-22 scrutiny journey started with a change in the Council's political makeup following the May 2021 elections. This created a new mix of experienced councillors with an institutional memory of what has gone before, and new opposition members keen to learn and ask questions, whilst also bringing new insights and experience into the Council.

We then saw the arrival of a new interim Chief Executive in the autumn, followed by a refresh of the Corporate Plan 2020-2025. In December 2021, the Council experienced a further change when Councillor Kerrie Carmichael was appointed as Leader.

In January 2022, our external auditor (Grant Thornton) published its findings following a Value for Money Governance Review, which had been carried out over the period August to October 2021. Whilst the report was disappointing, Grant Thornton also recognised that over the preceding few months, the Council had made progress towards resolving matters and improving the governance arrangements in place. In response the Council approved an Improvement Plan in January 2022 to address all 45 recommendations in the report as well as reporting mechanisms to ensure progress is managed effectively.

In January 2022 CIPFA undertook a review of the financial management and governance arrangements using the Financial Management Model. The report concluded that the Council is financially stable but lacks ambition and innovation and has a very traditional approach to financial management. The recommendations arising from the review have been incorporated into the Improvement Plan.

In late January/February 2022 we also received a visit from a team of peers from the Local Government Association. The report of the peer challenge team makes reference to the valuable contribution that scrutiny is making including the positive relationships that the new Leader has developed with scrutiny chairs whilst also acknowledging the improvements that are still to be made. Again, the recommendations made in the final report have been incorporated into the Improvement Plan.



In March 2022, the Secretary of State for Levelling Up, Housing and Communities decided to appoint a team of commissioners, led by the Interim Chief Executive, now *Managing Director Commissioner*, to take the lead on governance and scrutiny of strategic decision making by the Authority and functions relating to the appointment and dismissal of statutory officers. Actions to address the issues identified by the government are also set out in the Improvement Plan.

Despite these significant changes, scrutiny has continued on its positive trajectory, with the good work taking place being acknowledged by chief officers, members and the commissioners. Scrutiny is a fundamental part of the reporting mechanisms in place to ensure that progress is being made against the Plan. The Improvement Plan also provides a further platform to promote the work and the value of scrutiny, and a new impetus to take forward the recommendations arising from the scrutiny review that took place in 2019.



How scrutiny works

The Centre for Governance and Scrutiny (CFGs)'s Four Principles of Good Scrutiny

Provide constructive “critical friend” challenge

Scrutiny must be forensic and challenging – but it must also seek to support decision-makers to do their work better. We all have a collective responsibility to support high quality decision-making, and scrutiny is an integral part of the governance framework that works to make that happen.

Scrutiny isn't about opposition for opposition's sake, but in, democratic environments, it is inherently political. It involves scrutineers discussing matters of real contention and importance and, through debate, identifying novel solutions to complex problems. Being a “critical friend” involves understanding what decision-makers are trying to achieve and using evidence both to critique and refine these priorities and the methods proposed to achieve them.

Decision-makers also have to be friends to scrutineers, be open to scrutiny and create a culture which enables effective scrutiny to happen. The relationship is two-way.

Amplify the voice and concerns of the public

The use of new methods for public deliberation and participation have also increased the expectation of the public in how, where and when they will be involved.

Scrutineers have a dual job here. Firstly, to ensure that the public's (and/or specific stakeholders) voice is heard generally in the way that decision-makers design and deliver services. How can we improve the way that we listen to and work alongside local people? Secondly, to improve the practice of scrutiny itself, by redesigning the way that we work so that we face outwards, looking at the issues that are important to local people in a way that makes sense to them, and using this relevance to improve our profile.

Be led by independent people who take responsibility for their role

Scrutiny is intensely political. Scrutineers, in the local government context, are politicians. But they have a unique perspective to bring to the scrutiny process, a different point of view which brings something distinct to both policy development and



post-decision scrutiny. By setting their own work programmes and asserting their independence, these councillors can look at things from angles that might not be apparent to Cabinet members, or senior officers.

Drive improvement in public services.

What is the point in scrutiny if it doesn't lead to any changes? In many ways, this is one of the most vexing things about good scrutiny. A high quality, punchy report may sink without trace if a mercurial Cabinet decides it dislikes it. Scrutiny may be dissuaded, or driven off, from important work. Scrutiny may lack resources, and councillors may lack the skills and time, to design and deliver work that counts.

This doesn't mean that scrutiny itself is flawed, more that there are structural barriers to its operation in many councils. When it does work, it works well – and we will later this year be demonstrating just that through the publication of our (COVID-delayed) “Scrutiny frontiers” publication, highlighting some of the best scrutiny work from the past year or so.

Scrutiny members can require officers, or representatives from partner organisations to attend Board meetings, working groups or inquiry sessions to provide information and respond to questions as part of in-depth reviews into issues that are important to local residents and businesses, or individual reports that boards request.

Scrutiny boards also carry out pre-decision scrutiny of new policies and those being reviewed and refer comments and recommendations to the Cabinet to consider. Additionally, chairs attend Cabinet meetings to ask questions and challenge the key decision makers.

Work programming meetings took place remotely in June 2021, to minimise physical attendance as the pandemic continued. However, this did not impact on the quality of the work programmes developed and all boards developed varied and robust programmes, overseen by the Budget and Corporate Scrutiny Management Board.

The chairs and vice-chairs of the boards have continued to meet virtually on a monthly basis to discuss emerging issues and informally.



Since the review, scrutiny has continued to develop approaches and imbed them into the scrutiny function. These include the Chair and Vice Chair sessions, refresh of the review process and tools used, Question Time session and better use of social media campaign and surveys to engage the public.

A review of the scrutiny function took place in 2019, however, the pandemic impacted upon the delivery of the recommendations arising from the review. Whilst

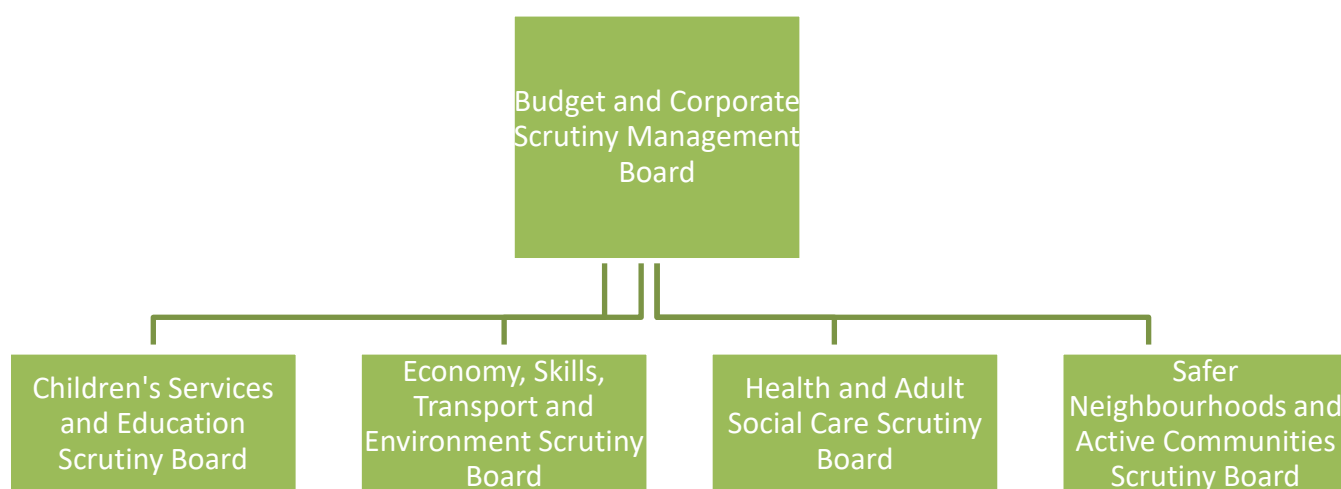


Scrutiny Structure

Overview and scrutiny is a key aspect of this Council's governance framework and is integral to decision making.

Scrutiny boards fulfil the statutory responsibility placed on local authorities to review and scrutinise decisions and actions taken in relation to the delivery of services, policy making and service shaping to deliver the Sandwell Vision 2030 ambitions and the Councils Corporate Plan ['Big Plans for a Great Place for the people of Sandwell'](#).

Each year the Council appoints members to a Scrutiny Management Board and four thematic Scrutiny Boards, each Board has its own area of responsibility which are themed around the Council directorates.








The Budget and Corporate Scrutiny Management Board consists of a Chair and 4 Chairs of the thematic Boards, and each Board is made up of 11 non-executive members. Both Children's Services and Education and Safer Neighbourhoods and Active Communities Boards also include co-opted members who serve on the Boards alongside elected members. You can see more about our scrutiny boards' membership and activity

The Scrutiny Boards terms of reference are approved by the Council and are set out in the Council's Constitution.



Scrutiny Activity Spotlight - 2021-22

	What we did	2021-22
	Scrutiny Board meetings	33
	Joint Health Overview and Scrutiny meetings held with Birmingham City Council	2
	Review Working Group meetings Site visits Meetings with service users	8
	Reviews carried out	3
	Pre-decision reports taken	4



How does Scrutiny make a difference?

There are many ways Scrutiny has had impact and added value over the last two years, some physical changes and actions and some cultural changes. Scrutiny has investigated a range of issues and every time it starts to look at an issue it starts to make a difference. How?

Holding a matter up for to scrutiny raises awareness...

Makes comments and recommendations to decision makers based on evidence gathered

Initiates 'the difficult conversation' between interested parties

Tells us why we do something; the way things work and how we perform.

Helps to develop relationships between services and partners, public and officers

Monitors and maintains oversight of issues that impact on residents and businesses of Sandwell

Invites people into the same space to hold an open and transparent discussion

Identifies good practice and share this more widely

Questions the issues, barriers or blockages.



What difference have we made?

Here are some examples of the excellent work carried out by scrutiny in 2021-22. You can read more about the work of each of the scrutiny boards by viewing the reports, presentations and minutes from each of their meetings here:

<https://sandwell.moderngov.co.uk/mgListCommittees.aspx?bcr=1>



One Council One Team - A Modern Council

Big Plans for a Great Place for the People of Sandwell

The Sandwell Plan 2020-25 sets out how the Council will deliver its part of Vision 2030 for the next five years focussing on six strategic outcomes: -

- The best start in life for children and young people;
- People live well and age well;
- Strong, resilient communities;
- Quality homes in thriving neighbourhoods;
- A strong and inclusive economy;
- A connected and accessible Sandwell.

The outcomes cannot be delivered by one directorate alone, so would be delivered using a 'One Team, One Council' approach. This approach moves away from the previous system of individual directorate business plans and seeks to unite the Council as one team to deliver on the strategic outcomes.

Scrutiny fed comments and observations relating to 'Big Plans for a Great Place...For the People of Sandwell' to the Cabinet in 2021/22 and the boards continue to align their work programmes to the strategic outcomes.

The Budget - *Monitoring the Corporate Purse*

The Budget and Corporate Scrutiny Management Board has maintained overview and challenge of the Council's budget monitoring, business plans, outturns and proposed budgets throughout the year. This work has proven ever more vital in the face of the Government's continued austerity programme and the cost of Covid-19. The Scrutiny Management Board made a number of



recommendations arising from its regular monitoring and has identified topics for in-depth review as part of the Scrutiny Work Programme in 2019/20 and 2020/21.

Corporate Plan 2020-2025 - Refresh 2021 (Budget and Corporate Scrutiny Management)

The board reviewed the refreshed corporate plan, which informed how each directorate would spend the target budget available to them. A series of engagement events consulting members, staff and partners took place to address issues affecting residents following the pandemic. It was identified that improving standards of cleanliness and ensuring people feel safe in their communities were borough wide priorities. The board subsequently proposed to go back to stakeholder, including all schools that had been visited during the consultation period to evidence that their feedback had shaped the plan. In particular it was suggested this represented an opportunity to develop a young person's version of the Corporate Plan. It was proposed that there would be greater member involvement to ensure that elements of the corporate plan would better serve individual wards and period reporting on the corporate plan to the Scrutiny board should be implemented.



Best start in life for children and young people

Scrutiny Review – Special Educational Needs and Disabilities (SEND) Transport Models (Children's Services and Education)

The board conducted an in- depth review of SEND Transport across the borough, analysing data, speaking to parents, and reviewing the costs of options both internally and transportation out of the borough. It was identified that there are multiple models which are to be explored and that current procedures need to be adapted. Following this consultation period a number of recommendations were made by the Scrutiny Board including that Passenger Assistants are to be trained in first aid, non- verbal communication, safety harnesses and manual handling.



Proposals also asked the cabinet to review the feasibility of operating the SEND Transport Provision in- house, including costings and performance indicators.


Scrutiny Review – The impact of Lockdown on Children and Families (Children’s Services and Education)

The board established a working group to conduct a detailed review of the impact of lockdown through the Covid- 19 pandemic. The group assessed the impact via speaking to Mental health trusts and surveying parents throughout the borough. It was found that there were an increased number of referrals for children presenting with anxiety and struggling in social settings. The board also found it had a highly detrimental impact upon educational attainment by pupils as a result of learning from home, in particular those from low income households experiencing digital exclusion as well as an increase in safeguarding concerns. The board recommended that preparation is undertaken for the expected increase in Education, Health and Care Plan assessments.

Regional Adoption Agency Monitoring Report (Children’s Services and Education)

The board was presented the annual report and noted that the service had now been in place for two years, it was found that the workforce had now stabilised which was deemed to be positive. The board identified that there had been an increase of 24% of children receiving placements and that registrations of interests by potential adopters had increased by almost a third. It was suggested that the new agency was more effective than the previous in- house system, offering better support at a reduced cost. The board recommended that the process could be made more accessible, acknowledging that it was at present, intrusive and could be overwhelming,

Sandwell Children’s Trust Annual Review (CSE) Youth Facilities Review – Update (CSE)

	People live and age well
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Sandwell’s Air Quality Action Plan (Economy, Skills Transport and Education)

The board reviewed the implementation of green measures across the borough, including the introduction of air quality monitors and the vehicle strategy to reduce carbon footprint. Member’s assessed the progress made and identified Sandwell’s biggest emission source was from refuse collection vehicles, as such they recommended that a report is to be submitted to the next meeting of the Board proposals to replace its fleet with electric vehicles. In addition the board



proposed that the Council increases its lobbying activity with external stakeholders to ensure that it receives its fair share of funding towards improvements to highways infrastructure to support electric vehicles.

Smoke Control Area (Health and Adult Social Care)

The board was consulted on its opinion on establishing a Smoke Control Area in Sandwell, it was identified that 70% of residents feel that improving air quality should be a key area for improvement and that they were already established in the West Midlands with both Birmingham and Dudley having implemented them. It recommended that the whole of Sandwell should become a Smoke Control Area, citing the many health benefits to those who live and work in the borough. Members further recommended that if implemented an awareness campaign should be launched and that relief schemes available to those in fuel poverty need to be fully explored.

Access to Primary Care (Health and Adult Social Care)

The board reviewed the access arrangement in Sandwell for Primary Care, acknowledging the challenges faces by Covid and the knock- on implications upon healthcare practices. It was identified that over- prescribing was an ongoing issue and that the Covid pandemic had meant that those waiting over a year for treatments had increased to 10,000 borough wide. The board recommended that the Cabinet Member for Adults, Social Care and Health establish a joint task force across Sandwell to communicate the methods Primary Care can be accessed to residents so pressures upon GP's can be reduced. It was further recommended that a briefing session takes place for all members so that they can be better informed to support residents of the borough.

Community Diagnostic Hubs (HASC)

Black Country Healthcare NHS Foundation Trust – Transformation Plan (HASC)

	Strong Resilient Communities
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Waste Services and Cleanliness of the Borough – Review (Economy, Skills, Transport and Environment)

An in- depth review of the Serco contract was conducted in response to concerns to ensure both high quality and value for money for the residents of Sandwell. Following reports from Serco senior management, engagement with community groups, speaking to Trade Unions and documenting the concerns of residents; several recommendations were made. Recommendations made were in relation to recycling rates, audit of operational capabilities and



advising that a 'Street Cleansing Improvement Plan' is submitted by March 2022. In addition, the board will receive regular updates on the response and implementation of these recommendations.

Domestic Abuse Safe Accommodation Strategy (Safer Neighbourhoods and Active Communities)

The board reviewed Sandwell's domestic abuse strategy, as following the Domestic Abuse Act 2021 local authorities have a statutory duty to provide specialist support for victims of domestic abuse. It found that levels of documented psychological and financial abuse are rising and that there is an increase in victims of domestic abuse presenting with a need to access mental health supports, Covid is believed to be significant catalyst for these changes. Several recommendations were made by the board, particularly focused on the needs of the victims, with further training required for commissioned providers being a key proposal.

Sandwell's Anti- Social Behaviour Policy 2022 (Safer Neighbourhoods and Active Communities)

Following the new Anti- Social Behaviour policy developed in partnership with West Midlands Police, the Board reviewed this ahead of Public consultation. This Policy was found to have built on the previous introduction of the ASB Portal and the hub- based approach, it was also identified that the Council have achieved it first successful prosecution via a Community Protection Notice which was deemed to be a protective factor for residents. Several recommendations were made by the board including that procedural changes were yet to be incorporated into the revised policy and that data is to be collated from the ASB portal so that high risk area's within the borough can be identified, so that locations that require extra assistance receive a higher level of support.

	Quality homes in thriving neighbourhoods
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Black Country Plan Consultation (Economy, Skills, Transport and Education)

The board reviewed this plan to ensure that it met the boroughs needs of ensuring that new homes were built, setting out planning framework whilst ensuring that factors including climate change mitigation measures and access to primary healthcare were placed front and centre. Following public consultation and engagement with stakeholder groups, the board identified that Sandwell has he biggest shortfall of housing land within the region and that funding would be required from the WMCA to make plans viable. It was resolved that the Director of Regeneration and Growth undertakes targeted consultation with residents impacted by proposals to build on Green Belt land and provide an update to the board in due course.



Review of Property Age Designation (Safer Neighbourhoods and Active Communities)

The scrutiny board analysed the current procedure whereby some council properties are restricted on who can be accommodated by age bracket, it was agreed by members that removing the 25 year plus requirement for properties would assist in improving housing options for care leavers and noted that 74% of housing applicants surveyed believed more properties should be available to those under 40 years old. The board recommended that there was a need to promote social and community cohesion within council tenancies and that the council should carefully consider the make- up of each block before individuals are allocated a property. In addition, the it was recommended by members that officers develop a multi- agency approach as to better respond to the needs of residents.

Review of the Homelessness and Rough Sleeper Strategy (Safer Neighbourhoods and Active Communities)

The board reviewed Sandwell's strategy in dealing with homelessness, the board were pleased that it had been identified that the council was dedicating more resources to preventing homelessness, to ensure people are supported before they end up in crisis. It was also found that 88% of Housing First tenants in the borough had successfully maintained their tenancy, however several recommendations were made, one being that the council uses its resources better and collaboration occurs across teams to pool assets. It was also recommended that the standard of support plans needs to be improved so that they are more tailored to the service user and is adapted to support with their specific needs.

Review of Tenancy Conditions (SNAC)

Tenant Engagement and Involvement Model (SNAC)

	A Strong and Inclusive Economy
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Mowing Season (Economy, Skills, Transport and Environment)

Officers updated the board with regards to the new tracking and performance system as well as raising issues related to the age of the machinery used. The board considered the schedule for the 2022 season and identified that plans on rewilding and converting green spaces into meadow land should be actioned. It was recommended that stakeholders are consulted and the draft strategy for rewilding is presented to the board in a future meeting; with appropriate locations for the creation of green spaces identified.



Levelling Up Fund (Economy, Skills, Transport and Economy)

The board reviewed the report on the Levelling Up Fund which identified that funding bids can be submitted for the three categories of investment – Transport, Cultural and Regeneration and Towns Growth. The board identified that 10% of the bid needs to be match funded and that the MP also has to agree to support the application. It was further identified that although Sandwell Council hadn't submitted any bids, the WMCA had submitted a £50m big to upgrade the Metro depot in Wednesbury. Members recommended that capacity funding was utilised to recruit a manger to oversee the bidding process. It was further proposed that a long- list of areas to be bid on are submitted when the board next sits and that councillors are consulted about future developments via the towns for a mechanisms.

Towns Fund Projects (Economy, Skills, Transport and Growth)

The board considered reports and updates related to the Town's Funding which is available from central government, in particular the board identified that the towns for which applications are being submitted – West Bromwich, Smethwick and Rowley Regis are focused on Sandwell Connected (Walking and Cycling) and will have considerable health and wellbeing benefits. Upon discussions related to the Urban Greening Project, aimed at connecting West Bromwich to Sandwell Valley, members had a range of recommendations, including concerns about the levels of maintenance to sustain such a project and proposal's to install bee gardens on bus shelters. The board further suggested that moving forward, business cases should have dedicated section devoted to climate change.

	<h3>A Connected and Accessible Sandwell</h3>
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On Street Residential Electric Vehicle Charging Scheme (Economy, Skills, Transport and Environment)

It was reported to the board that the Council, in partnership with Black Country Transport, had been successful in a bid to the Department of Transport for £300,000 to deliver electric vehicle charging points across Sandwell. Members identified that residents need to be prioritised and it was confirmed that there would be no loss of parking spaces on any of the location identified. It was further resolved that the council would not enter into a contract with an operator until a



guarantee that matched funding would be met materialised. As a result the board recommended that a progress report on the installation and operation of the chargepoints be provided in 12 months.

E Scooters Trial (Economy, Skills, Transport and Environment)

The board reviewed the E- Scooter trial in West Bromwich and received updates now that the speed limit and operating hours have increased. It was identified by members that the reception had been largely positive, with no major injuries being reported and the low carbon footprint generated via usage. However, members of the board still had concerns around affordability and safety, resulting in the trial zone not being extended. It was therefore recommended that the board maintain oversight of the trial and receive regular updates.

Youth Bus Service Provision (Children's Services and Education)

The board discussed and reviewed the Youth Outreach provision, they noted that the current Youth bus is 24 years old and is often unreliable due to it's longevity of service. It was agreed that outreach is important for youth services to ensure accessibility across the borough, and although the Youth Bus had been successful it was identified that other mobile outreach models should also be considered. The board recommended that an electric bus is purchased, it acknowledged the increased costs, both with procurement and adapting facilities for charging purposes, but it was felt this would show a commitment to the green agenda. It was further proposed that young people are surveyed on what facilities they would like to see incorporated and that Public Health should also be consulted with a view to multi- purpose outreach being workshopped.

Black Country Ultra Low Emission Vehicle Strategy (ESTE)
Movement for Growth Strategy (ESTE)

Work Programme 2022-23 and Looking Forward

The scrutiny work programme this year and over the next few years will focus on some big topics as the Council and Cabinet have to make some difficult decisions on what services are provided and how they are provided.

New policies will be required, and old policies will need to be reviewed and refreshed in light of changes post Covid.



There will be a need to maintain oversight and monitor the finances, performance and risks to the Council Services.

Big issues on the horizon:

- The Impact of Covid on the Council and Health Services
- NHS and Social Care Reform – White Paper
- Climate Change Strategy Implementation
- Education Excellence Everywhere – White Paper
- Elective Home Education
- Children’s Mental Health

Some topics will also be rolled forward from previous work programmes and a public consultation exercise highlighted matters that are of concern to the public and businesses in Sandwell to be considered for inclusion in the work programme.

Good governance and scrutiny is at the heart of what we do.

It is about how the council ensures that it is doing things right, in the right way, for the right people, in a timely, inclusive, open, honest and accountable way.



Summary of Topics Considered 2021-2022

<p>Budget and Corporate Scrutiny Management Board</p> <p>Financial Outturn</p> <p>Evaluating outcomes of the Corporate Plan</p> <p>Digital platforms for council services</p> <p>Budget monitoring 21/22</p> <p>Scrutiny of Senior Management Structure</p> <p>Impact of the COVID-19 pandemic on employee's productivity and well-being</p> <p>Sandwell Leisure Trust Business Plan 2021-2024</p> <p>Budget Proposals 2022/23</p>	<p>Children's Services and Education</p> <p>Scrutiny Review – Special Educational Needs and Disabilities (SEND)</p> <p>Transport Models</p> <p>Sandwell Children's Trust Annual Review</p> <p>Regional Adoption Agency Monitoring Annual Report</p> <p>Scrutiny Review - The Impact of the Lockdown on Children and Families</p> <p>Elective Home Education</p> <p>Holiday Activities and Food Programme</p> <p>Youth Facilities Review</p> <p>Temporary Accommodation Elm Tree Primary Academy at Connor Education Centre, West Bromwich</p> <p>SEND Operational and Strategic Boards and the Parent/Carer Forum</p> <p>Youth Bus and Service provision</p>
<p>Economy Skills Transport and Environment</p> <p>Black Country Plan Consultation</p>	<p>Safer Neighbourhoods and Active Communities</p> <p>Review of Property Age Designation</p>



Local Transport Plan (Movement for Growth) Review Green Paper	Domestic Abuse Safe Accommodation Strategy
Black Country Ultra Low Emission Vehicle Strategy	Tenant Engagement and Participation
Sandwell's Air Quality Action Plan	Upgrade and Expansion of the CCTV & Concierge Service
West Bromwich E-Scooter Trial	Review of Tenancy Conditions
Waste Services and the Cleanliness of the Borough Review	Safer Accommodation and Homelessness Strategy
Towns Fund Programme	Community Safety
Fleet Management Overview	Safer Sandwell Partnership
Levelling Up Fund	Garage Rental Charges
Sandwell Civil and Mechanical Engineering Centre	SMBC Anti-Social Behaviour Policy 2022
Urban Greening project	
Emergency Active Travel Fund	
2022 Mowing Season	
Scrutiny Review - Performance and Management of the Waste Partnership Contract	
On Street Residential Electric Vehicle Charging Scheme	
Towns Fund Tranche 3 Full Business Cases	
West Bromwich, Smethwick and Rowley Regis Projects	



<p>Scrutiny Review of the Strategic Road Safety Plan 2017-2022</p>	
<p>Health and Adult Social Care</p> <p>Mental Health Services in Sandwell</p> <p>Re-Establishment of Joint Health Scrutiny Arrangements with Birmingham City Council</p> <p>Healthwatch Sandwell Priorities 2021-2022</p> <p>Smoke Control Area</p> <p>Access to Primary Care</p> <p>Community Diagnostic Hubs</p> <p>Day Services Transformation Plan</p> <p>West Midlands Ambulance Service Winter Plan 2021/22</p> <p>Air Quality Action Plan</p> <p>Overview of Phlebotomy Service</p> <p>Targeted Lung Health Check Programme</p> <p>Black Country Healthcare NHS Foundation Trust Transformation Plan</p>	<p>Joint Health Overview and Scrutiny Committee</p> <p>Delivering Solid Tumour Oncology Services for Sandwell and West Birmingham</p> <p>Primary Care Networks – Impact of West Birmingham Locality Move to Birmingham and Solihull Integrated Care System</p> <p>Black Country Provider Trust Collaboration</p> <p>Report on Waiting Times for Elective Treatment</p> <p>Midland Metropolitan University Hospital</p> <p>Solid Tumour Oncology Services Briefing</p>

